## **Top Capabilities – Environmental Crime Officer**

Capability	Definition	Key indicators of the capability
Communicates Effectively	Listens and questions to understand and engage. Conveys information and ideas clearly, accurately and persuasively through speech and writing.	<ul> <li>Is an active listener, has time for people; seeks their contribution.</li> <li>Uses full range of communication methods to ensure effective understanding.</li> <li>Considers needs of and impact on audience, anticipates reactions and uses appropriate communication method and style.</li> <li>Prepares written reports and data in clear, readable and accurate manner, using appropriate grammar, syntax and style.</li> <li>Ensures communication is two-way; responds and acts on feedback</li> <li>When presenting is easily understood and inspires attention from an audience.</li> <li>Is clear and to the point when speaking.</li> <li>Anticipates the main issues and prepares responses.</li> </ul>
Takes Decisions and Solves Problems	Finds and delivers optimal solutions by effectively analysing all the information, probing to develop alternatives and taking sound and timely decisions.	<ul> <li>Uses previous experience and careful analysis to identify potential problems, effective solutions and arrive at sound decisions.</li> <li>Identifies and asks appropriate questions to explore and detect root causes of problems or sources and quality of evidence.</li> <li>Applies sound techniques to analyse problems, generate options and select best course of action.</li> <li>Seeks out and considers the best available information before making decisions. Probes, checks and confirms veracity of data as appropriate.</li> <li>Confronts head-on difficult situations where major decisions have to be made quickly.</li> <li>Makes sound decisions based on complex or incomplete information and/or within limited timescales.</li> <li>Escalates issues when they are beyond own limitations and/or have consequences further than own responsibilities.</li> </ul>
Achieves Results	Sets and delivers high work standards, demonstrates the drive to meet targets. Prioritises and organises tasks and resources to ensure timely achievement of results	<ul> <li>Maximises work output by setting goals and priorities tracking and measuring outcomes and taking swift remedial action when necessary.</li> <li>Can be relied upon to regularly exceed goals agreed.</li> <li>Is tenacious and perseveres when others might give up and by doing so achieves the desired results.</li> <li>Anticipates forth-coming issues and adjusts actions as necessary.</li> <li>Willing to put in extra effort to meet urgent deadlines when required; shows dedication and commitment; "goes the extra mile".</li> <li>Is resilient and performs well under pressure; responds positively to setbacks and develops alternative action.</li> </ul>

Capability	Definition	Key indicators of the capability
Builds and Sustains Relationships	Develops and maintains effective working relationships	<ul> <li>Respects different views, cultures, values, opinions and the contributions that all colleagues make</li> <li>Makes an active effort to fit in and respect company norms (the "way we do things" in the agency)</li> <li>Balances team and personal interests for a win-win outcome</li> <li>Displays tact and diplomacy and builds rapport quickly, establishing needs and adapting own approach.</li> <li>Communicates honestly, openly and effectively with colleagues and external partners alike</li> <li>Openly identifies and challenges inappropriate behaviour or performance constructively and speaks out even when the message is unpopular.</li> <li>Handles people situations effectively; defuses anger, tension, focuses on issues and successfully addresses problems.</li> </ul>
Works in Teams	Works co-operatively as part of a team to achieve common goals.	<ul> <li>Identifies opportunities to work and build relationships with other team members.</li> <li>Builds relationships between own team and other teams.</li> <li>Supports the line manager in developing the team and gives constructive feedback to line manager.</li> <li>Effectively helps others to resolve conflict or tension.</li> <li>Actively involves themselves and participates in team activities</li> <li>Identifies personally with the team and speaks positively about it</li> <li>Balances personal and local team needs with those of the larger team; acts in the best interests of all wherever possible.</li> </ul>
Focuses on Customers and Partners	Addresses the needs of internal and external customers, provides rapid and effective responses	<ul> <li>Recognises the concept of both internal and external customers and treats both equally well.</li> <li>Identifies and addresses the needs of customers, delivering what is promised and ensuring that they are satisfied with the outcomes.</li> <li>Takes personal responsibility to meet customer needs; is polite, courteous and professional</li> <li>Ensures customers receive consistent and clear messages supported by accurate and timely information.</li> <li>Regularly monitors and measures customer satisfaction and looks for ways to improve customer service</li> <li>Anticipates and balances the needs of a range of customers with conflicting priorities.</li> <li>Keeps customers informed and manages expectations</li> <li>Handles complaints effectively, defuses anger and tension and resolves problems</li> </ul>

Capability	Definition	Key indicators of the capability
Health Safety & Wellbeing	Making sure that risks to your team are controlled safely and effectively.	<ul> <li>You understand and manage your HS&amp;W legal responsibilities and you follow our internal HS&amp;W policies and guidance as required.</li> <li>You demonstrate clear and visible HS&amp;W leadership by committing to our core values. You praise good behaviour/performance, address poor behaviour/performance and strive for continual improvement. You show you care, by creating an environment that encourages positive challenge.</li> <li>You recognise, take ownership of and lead your team in managing the risks that matter. You empower your team to assess and manage risk for themselves in a proportionate way. You know your team's 'Top X' risks and focus your effort in managing them.</li> <li>You set meaningful HS&amp;W objectives for new and existing staff that are proportionate to the risk. You ensure that staff develop so that they can meet their objectives.</li> <li>You regularly measure your team's HS&amp;W performance, take corrective action and share good practice. The active monitoring you do is effective and informs/confirms how your team are controlling their Top X risks.</li> <li>You encourage your team to report all H&amp;S incidents. Incidents reported to you are investigated proportionately, lessons are learned and shared. People are thanked and we celebrate our successes. Learning is embedded into the way your team work.</li> <li>You use our health and wellbeing service to manage the health and wellbeing of your staff so they are at work more of the time.</li> <li>You actively involve HS&amp;W representatives and Champions in managing your teams HS&amp;W.</li> <li>If you manage contractors, you follow the principals of the Operational Instruction on Management of Contractors to ensure risk is adequately controlled.</li> </ul>
Data and Information Management	Collects, analyses, interprets, records, manages, develops and shares data, material or information appropriately for a variety of purposes.	<ul> <li>Ensures that activities are carried out and documentation completed according to the relevant data laws, policies, processes and standards.</li> <li>Accurately and safely collects, enters and maintains data in line with Environment Agency procedures and stores data, or material, for subsequent analysis safely.</li> <li>Anticipates requirements for data or information and/or identifies future reporting requirements and puts in place the means to meet these.</li> <li>Examines and tests out sources and validity of data/information before using; makes clear the status or reliability of material used. Undertakes more data gathering where necessary.</li> <li>Produces factually accurate reports, both verbal and written using data and statistics supported by tools, databases and specialised software.</li> <li>Prepares and presents findings in a logical and well-structured manner that can be readily accessed and understood by a wide audience.</li> <li>Is fully aware of all documentation applicable to roles &amp; responsibilities. Knows how to find out if unsure.</li> </ul>
Legislative Knowledge	Applies a knowledge of statutory environmental and technical requirements to protect both the Environment Agency and the environment.	<ul> <li>Maintains up-to-date knowledge of, and complies with, all legislation within own area, enhancing and protecting the interests and integrity of the Environment Agency.</li> <li>Applies appropriate legislation in line with Agency AMS documentation and maintain accurate records of this.</li> <li>Keeps up to date with changes to legislation.</li> <li>Protects the Environment Agency's Intellectual Property Rights.</li> </ul>

Capability	Definition	Key indicators of the capability
Deals with Hostile Situations	Responds appropriately and effectively to hostile individuals when carrying out enforcement work.	<ul> <li>Identifies potentially hostile situations and develops tactics for dealing with them.</li> <li>Defuses tension in hostile individuals and groups by astute and concerned discussion.</li> <li>Remains calm and focussed on job in hand even in the face of aggression or abuse.</li> <li>Ensures that the safety of self and others is preserved in difficult situations.</li> <li>Ensures that an appropriate level of help is sought before exposing self or others to potentially hostile actions.</li> <li>Avoids physical violence by withdrawing from dangerous or threatening positions before they become unmanageable.</li> </ul>
Illegal Activity Detection and Enforcement	Uses intelligence to detect suspected illegal activities. Instigates and carries out enforcement action where illegal activities have been detected.	<ul> <li>Completes surveillance work.</li> <li>Recognises environmental offences.</li> <li>Resolves minor issues using appropriate means.</li> <li>Passes on relevant information on these for use in enforcement action.</li> <li>Gathers, uses, analyses and disseminates intelligence as appropriate to role.</li> <li>Carries out investigations, collects evidence and compiles case files.</li> <li>Participates in enforcement campaigns for offences.</li> <li>Liaises with other partners, stakeholders and agencies as appropriate.</li> <li>Plans, prepares and gives evidence in court.</li> <li>Carries out enforcement reviews and identifies and implements lessons learnt.</li> </ul>
Incident Response	Responds quickly and effectively to emergencies and manages the contribution of others required to do so.	<ul> <li>Logs and makes initial assessment of the incident.</li> <li>Determines appropriate response to remediate and investigate the incident (taking Environment Agency enforcement powers in to account).</li> <li>Manages the incident and controls the response in accordance with relevant work instructions.</li> <li>Maintains the incident record according to procedures.</li> <li>Liaises with external stakeholders, and represents the Environment Agency, as determined by assigned role in the incident.</li> </ul>